## Alfriston Primary School Analysis of Variance 2023



### **Progress Towards our Strategic Goals/Annual Aims:**

#### STRATEGIC GOAL 1: HAUORA - WELL-BEING

## Provide a positive, learning focused culture that is committed to inclusion of all

Overarching Strategic Aim 2021 - 2023	2023 Annual Aims	Actions	Progress Made	Where to Next
The school's vision and values are our way of being	Learners and staff can articulate the school's vision and values and are committed to displaying them	*Communicate new vision and values - with all stakeholders  *Refer to/promote and live the school's vision and values  *Learner voice to determine indicators for each value - within and outside of the classroom. These will be referred to constantly.  *Design 'characters' based on our tui to represent each value  *Set up and embed new PB4L reward systems	*Whole community launch of Vision and Values - Term 1 2023 *Ongoing reference to vision and values in written comms *Ongoing reference to vision and values verbally - formal and informal *Whole school gold coin reward system embedded and successful *Learner and staff voice determined indicators for each school value - we continue to refer to these *Values characters not yet created/implemented	*The school's vision and values will continue to be the cornerstone of our school culture, however not a Strategic focus in 2024/2025.
Commitment to understanding and developing culturally responsive pedagogies and practices	Through discussion and investigation, staff have a clear understanding of what culture is, and the importance of having an awareness of own and others'	*By the beginning of Term 3 we will hold whole school powhiri to welcome new learners and their whānau *Deliberate actions to ensure staff know their learners *Continue to develop use of Te Ao Maori *Senior Leaders continue to develop understanding, knowledge and confidence in Tikanga	*Powhiri held in both Term 3 and Term 4 - a highlight for learners and whānau  *T.O.D focus on 'knowing our learners': Data Analysis, etap information  *Setting Up for Success - deliberate focus on 'connections and setting expectations' in first 3 weeks  *Whānau phone calls to learn about each learner  *MAC involvement  *Te Reo development in staff meetings	Strategic Goal moving forward:  1) We will partner with akonga, kaiako, whānau and local iwi to further develop a learning community that reflects our community ensuring our akonga, kaiako and whānau feel a sense of belonging and supported.

			*Senior Leaders worked with George Ihimaera (MAC) within school and attended conference and workshops *BOT members completed Te Tiriti O Waitangi workshops *Collective responsibility for all learners - collaboration and support as a staff	
Inform and engage whānau to strengthen learning partnerships	Communication and consultation with community leads to whānau feeling valued and welcome	*SLT presentation at start of year to explicitly share school direction and home/school partnership expectations (additional gatherings when required) *Prioritise early communication - of events, dates *Use multiple forms of communication so that our messages are received by all *Create opportunities for whānau to be involved in the learning	*Ongoing commitment to ensuring all whānau feel welcome and valued in our place of learning *Encourage and organise opportunities for feedback/consultation *In school and EOTC opportunities for whānau to be involved *Introduced Termly calendar *Various forms of communication used-email, facebook, school app, paper *School, Team and Class newsletter to ensure a balance between celebrations and updates and learning focussed info.	Strategic Goal moving forward:  1) Provide opportunities for akonga, kaiako and whānau to be actively involved in school life -Participation and Partnership

#### STRATEGIC GOAL 2: AKO - TEACHING AND LEARNING

# Provide high quality teaching and learning programmes that enable every learner to reach their full potential

Overarching 202 Strategic Aim 2021 - 2023	22 Annual Aims	Actions	Progress Made	Where to Next
a Professional Growth Cycle that meets the needs of our staff and learners colla lear	eacher inquiries	*Professional readings are relevant and timely. These provide opportunity to reflect and learn *P.G.C. is directly aligned to PLD and schoolwide foci *Teacher voice is collected regularly to determine 'what else' we can do to enhance teacher practice	*Direct link between AfL PLD and PGC  *Senior leaders prioritise meetings/learning related to feedback from staff re what has made the most impact on their teacher development  *Staff involvement in decision making is prioritised  *Professional reading linked to AfL PLD	Strategic Goal moving forward:  1) Alfriston School's P.G.C is relevant and meaningful to our context and is having a positive impact on teaching and learning -Focus: regular conversations and reflection deliberately planned for

Grow practice and pedagogy through engaging, evidence based P.L.D.	External facilitator involved in Assessment for Learning PLD, a tool for developing teacher practice and pedagogy	*SLT work with Ed'n Group to co-construct relevant, purposeful PLD  *Peer Coaching (across teams) is used to support and challenge teacher's thinking and actions  *Regular feedback/reflection from staff to guide future PLD  *All assessment information is used to inform teaching and learning - both teacher and learner understand and use the information  *Learner voice will become an integral part of PLD process	*Positive working relationship with external facilitator (S.Hynds) - collaboration  *Peer coaching model utilised - effective  *PLD plan created and adapted to meet teacher needs/feedback  *Learner voice collected alongside PLD observations - this formed part of the PAC conversation  *Improved teacher practice through PLD  *Team approach to assessment - ensuring information meets needs of learner and teacher (info is understood and used)  *PLD focus = consistency and accuracy in making OTJs	Strategic Goal moving forward: 1) P.L.D. is co-constructed with staff in order to meet the needs of teachers and learners -Focus planning PLD based on feedback from staff
Collect, analyse and use assessment information to inform future teaching and learning	Refine the assessment information we are collecting so that this informs future teaching and provides us with accurate information to report	*Progressions are used to assist teacher and learners in knowing where they are at with learning and where to next  *Three way conferences are introduced - allowing learners to have more input/ownership  *Explicit and deliberate opportunities are created for learners to talk about their learning - progress and achievement	*Mathematics progressions are being used to inform teaching programs  *Decision to collect a wider range of reading data has been made with an etap markbook being ready for data input both mid year and End of year reporting times  *Literacy team working towards annotated exemplars and moderation for writing  *Learners attend 3 way conferences, sharing learning they are proud of and where to next in their learning.  *Constructed success criteria is an integral part of AFL (assessment for learning) where learners are able to voice, discuss, deconstruct and reconstruct learning intentions.	*Assessment will continue to be developed and embedded to ensure information informs teaching and learning however not a Strategic focus in 2024/2025.

#### STRATEGIC GOAL 3: AROTAKE - INTERNAL EVALUATION FOR IMPROVEMENT

# Establish a culture of effective, ongoing internal evaluation for improvement

Overarching Strategic Aim 2021 - 2023	2022 Annual Aims	Actions	Progress Made	Where to Next
Strategic Evaluation – Ensure the school's valued outcomes	Consultation with all stakeholders to determine what are our valued outcomes	*Strategic Goals visible on all community communications  *Set up Enrolment Process and monitor effectiveness  *Adapt Attendance Monitoring Process and monitor	*Strategic goals, school vision and values are highly visible across a range of communication platforms *Effective systems in place and utilised to monitor a range of aspects in the school e.g in zone, enrolments,	Strategic Goal moving forward: 1) Akonga, kaiako and whānau will be given opportunities to provide regular, constructive feedback/feedforward

are at the centre of all decision making		effectiveness *Monitor effectiveness of support programmes using data tracking	attendance etc  *An attendance monitoring process has been in place and proving to be effective as attendance at Alfriston School is high.  *All learners are tracked with data analysis focussing on learners at risk and priority learners. Support programs change and adapt to the needs of the learners	-Focus using voice to reflect/evaluate and make decisions
Regular Evaluation  - Gather data,  monitor progress  towards goals, and  assess the  effectiveness of  programmes or  interventions	Review current systems and processes for reviewing student achievement and support programmes	*Use appropriate and manageable tools and methods to gather, store and retrieve a range of valid and fit-for-purpose data *Allocate sufficient resources to support change and improvement. *Progress and achievement tracking systems are embedded and used for reporting and decision making *Connect with at least 1 High School to determine 'readiness for High School' of our Year 9 learners	*Etap and google docs systems used to record assessment information  *Systems in place to analyse assessment information - school, team and class level  *Budget allocation directly aligned to school and MOE priorities  *Learning assistant timetables aligned to learner needs - formally reviewed termly  *Etap system used to track guidance information  *Progress and achievement data/information provided to BOT regularly	Strategic Goal moving forward:  1) Systems and Processes are established for Teaching and Learning L.E.A.Mtgs -Focus: Improving teacher practice and student achievement
Emergent Evaluation - Being responsive to unforeseen events or issues identified through monitoring and scanning	EROs model of 'Learner focused evaluation processes' is introduced	*Expectation that staff ask questions and share noticings - it's an 'all' responsibility  *A culture of care and support are nurtured so that people are comfortable discussing and seeking solutions from others  *Continue to develop ability to process information (time) before making a decision.	*Staff are aware of the process for evaluation and 'noticing' is celebrated and expected *Changes are monitored and *Staff are visible and approachable in order for all to feel comfortable and safe in sharing thoughts/feelings (feedback)	*EROs model of 'Learner focused evaluation processes' will continue to guide our decision making, however not a Strategic focus in 2024/2025.

#### **Annual Targets**

	Reading	Writing	Mathematics	
2023 Targets	-75% of our Year 0-3 learners to be at or above their expected curriculum level (shift at least 13 learners).	-75% of our male learners to be at or above their expected curriculum level (shift at least 29 learners).	-70% of our Year 6 learners to be at or above their expected curriculum level (shift at least 12 learners).	-75% of our Year 8 learners to be at or above their expected curriculum level (shift at least 7 learners).

Actions: What did we do?	<ul> <li>*Literacy role for 2023 - focus Refreshed Literacy Curriculum</li> <li>*Guided reading at all levels</li> <li>*Teacher reading to learners at all levels</li> <li>*Opportunities to read for enjoyment - no follow up necessary</li> <li>*Senco supporting teachers planning for Special Ed'n learners</li> <li>*Providing learners with a range of texts to read/study</li> <li>*Continue to top up class libraries - using Scholastic Book Club points</li> <li>*Better Start Literacy - integrated approach</li> <li>*Term 1 additional Phonics teaching - Steph MTalk to Learn and ESOL support groups</li> <li>*Use of Reading Eggs - Year 0-3</li> <li>*Sharing learning foci with whānau 3 times a term</li> </ul>	Literacy role for 2023 - focus Refreshed Literacy Curriculum and reviewing our Alfriston School Writing progressions  Writing continues to be our PLD curriculum area focus Continue to prioritse the use of quality exemplars Sharing of teacher practice in team and staff meetings Prioritising Writing in core learning time - before lunch Looking for a purpose for writing - who is our audience Allowing learners choice in their writing Sharing learning foci with whānau 3 times a term	<ul> <li>and can assist</li> <li>Use of eAko online learning site</li> <li>Sharing learning foci with whāna</li> <li>Support all teachers to develop a progressions in the classroom</li> <li>Develop learners ability to talk at Maths (progressions as a tool)</li> </ul>	rning assistants in planning / ers nānau so they are aware of expectations - Years 4-8
Outcomes: What happened/ Evidence?	<ul> <li>83% (104/126) of our Year 0-3 learners are at or above their expected level. This target has been met.</li> </ul>	71% (132/186) of our Male learners are at or above their expected level. This target has not yet been met.	83% (44/53) of our Year 6 learners are at or above their expected level. This target has been met.	81% (29/36) of our Year 8 learners are at or above their expected level. This target has been met.
Evaluation: Where to next?	<ul> <li>Literacy unit role for 2024 - writing is a schoolwide focus</li> <li>The Principal will sit alongside the the Literacy team unit holder</li> <li>During ToD the new Literacy and Numeracy teams meet and set goals and indicators for success</li> <li>Data/information will continue to be collected and analysed to ensure support and funding are allocated purposefully</li> <li>Assessment data/information will continue to be collected and analysed to inform teaching and learning</li> <li>Introduction of Teaching and Learning L.E.A. (Learning Engagement and Achievement Meetings)</li> <li>Staff non negotiables for Literacy created and monitored</li> <li>Schoolwide writing exemplars created</li> <li>Writing moderation focus</li> <li>Writing PLD to be sourced</li> <li>Opportunities for staff to share expertise</li> <li>Review Alfriston School writing progressions</li> </ul>		<ul> <li>Numeracy unit role for 2024</li> <li>The Deputy Principal will sit alongside the the Numeracy team unit holder</li> <li>During ToD the new Literacy and Numeracy teams meet and set goals and indicators for success.</li> <li>Year 5/6 Number focus group</li> <li>Parent workshop for Year 4-6</li> <li>Staff non negotiables for Maths created and monitored</li> <li>Commitment to 10mins daily Number focus</li> <li>Commitment to building in revision/keeping clever weekly</li> <li>Learning assistant support to meet class / learner needs</li> <li>Maths tests created that align directly with our Math progressions</li> </ul>	